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To Whom It May Concern,

Alternative Marine Propulsion Services specializes in the evaluation, specification, and implementation of non-traditional marine propulsion systems, including electric and hybrid solutions. Our work focuses on helping vessel owners and operators transition away from conventional internal combustion systems toward propulsion technologies that are quieter, more efficient, and environmentally responsible.

We have reviewed the mission and proposed initiatives of THE CENTER FOR ELECTRIC MARINE INNOVATION INC., including its plans to convert and demonstrate existing vessels as platforms for education, outreach, and real-world performance evaluation. We believe this hands-on, transparency-driven approach is essential for accelerating adoption of electric propulsion in the recreational and light-commercial marine sectors.

The Center's emphasis on retrofitting legacy vessels is particularly important. A large portion of the existing fleet will remain in service for decades, and practical retrofit pathways are critical to achieving meaningful emissions reductions. Demonstration projects that document technical challenges, system integration decisions, and operational results provide valuable insight to boat owners, service providers, and policymakers alike.

Alternative Marine Propulsion Services supports the Center's commitment to safety, proper system engineering, and collaboration with qualified marine professionals. We view THE

CENTER FOR ELECTRIC MARINE INNOVATION INC. as a thoughtful and credible organization that is well-positioned to educate the public while advancing best practices for electric marine propulsion.

Grant funding will enable the Center to expand its educational programming, demonstration projects, and industry collaboration efforts. We believe these initiatives will help reduce uncertainty around electric propulsion, support workforce development, and encourage responsible modernization of the existing marine fleet.

We appreciate your consideration of this application and are available to provide additional context regarding our endorsement or the technical feasibility of the Center's proposed work upon request.

Sincerely,

Alex Yuknat

Owner

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